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May 24, 2021	Automotive News			https://www.autonews.com/manufacturing/microchip-crisis-takes-big-toll-detroit-3
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May 24, 2021	Ford Authority	Brett Foote	Chip Shortage Slashed 93K Vehicles From Ford Productic	https://fordauthority.com/2021/05/chip-shortage-slashed-93k-vehicles-from-ford-production-lines-last-
May 24, 2021	Detroit News	Breana Noble and Kalea Hall	EV startups face an unprecedented challenge: chip short	https://fordauthority.com/2021/05/chip-shortage-slashed-93k-vehicles-from-ford-production-lines-last-
May 22, 2021	Automotive News		Nissan fights back with new looks, more space in Pathfin	https://www.autonews.com/cars-concepts/nissan-fights-back-new-looks-more-space-pathfinder
May 21, 2021	VOA News			https://learningenglish.voanews.com/a/ford-announces-electric-version-of-popular-f-150-truck/589932
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May 17, 2021				https://europe.autonews.com/automakers/latest-numbers-microchip-shortage-renault-europe-feel-tigh
May 17, 2021	Marketplace Morning Repo	Samantha Fields	EV and hybrid vehicle sales on the rise as consumers see	https://www.marketplace.org/2021/05/17/ev-and-hybrid-vehicle-sales-on-the-rise-as-consumers-see-re
May 15, 2021	Automotive News	Urvaksh Karkaria	Nissan guides redesigns through microchip straits	https://www.autonews.com/sales/nissan-guides-redesigns-through-microchip-straits
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May 9, 2021	Automotive News			https://www.autonews.com/automakers-suppliers/gm-manages-keep-pickup-lines-profits-rolling
May 6, 2021	Detroit Free Press	Jamie L. LaReau	GM build-shy strategy has tens of thousands of vehicles	https://www.freep.com/story/money/cars/general-motors/2021/05/06/gm-strategy-has-hordes-vehicle
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April 9, 2021 April 7, 2021 April 6, 2021 April 5, 2021 April 5, 2021	auto123 CarBuzz Automotive News Automotive News Globe and Mail	Daniel Rufiange Jay Traugott Hannah Lutz (no author) Doug Firby	The Ultium battery it has developed is allowing General Cadillac Escalade EV Coming Sooner Than You Think GM to build electric Silverado in Detroit The latest numbers on the microchip shortage: Ford hit I What Canada can learn from the Hong Guang Mini, the c	//www.auto123.com/en/news/cc //carbuzz.com/news/cadillac-esca //www.autonews.com/cars-conce //www.autonews.com/manufactu //www.theglobeandmail.com/driv	adillac-escalade-ev-2024-electric-factory-zero/68020/ lade-ev-coming-sooner-than-you-think pts/gm-build-electric-silverado-detroit uring/latest-numbers-microchip-shortage-ford-hit-hard ve/mobility/article-what-canada-can-learn-from-the-hong-guang-mi
April 9, 2021 April 7, 2021 April 6, 2021 April 5, 2021 April 5, 2021 April 5, 2021	auto123 CarBuzz Automotive News Automotive News Globe and Mail Detroit News	Daniel Rufiange Jay Traugott Hannah Lutz (no author) Doug Firby Breana Noble and Kalea Hall	The Ultium battery it has developed is allowing General Cadillac Escalade EV Coming Sooner Than You Think GM to build electric Silverado in Detroit The latest numbers on the microchip shortage: Ford hit I What Canada can learn from the Hong Guang Mini, the c GM's Factory Zero plant in Detroit to get more EV produ	//www.auto123.com/en/news/czc //carbuzz.com/news/cadillac-esca //www.autonews.com/cars-conce //www.autonews.com/manufactu //www.theglobeandmail.com/driv //www.detroitnews.com/story/bu	adillac-escalade-ev-2024-electric-factory-zero/68020/ slade-ev-coming-sooner-than-you-think epts/gm-build-electric-silverado-detroit uring/latest-numbers-microchip-shortage-ford-hit-hard ve/mobility/article-what-canada-can-learn-from-the-hong-guang-mi usiness/autos/general-motors/2021/04/05/gms-detroit-plantgms-de
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January 18, 2021	Automotive News Canada	John Irwin	Unifor ratifies GM deal that includes \$1B retool for elect $\underline{\textbf{h}}$	canada.autonews.com/labour/unifor-rati	fies-gm-deal-includes-1b-retool-electric-van-production
January 17, 2021	Automotive News	Lindsay Chappell	When the chips are down: Big Tech's needs put dent in c \underline{h}	www.autonews.com/manufacturing/whe	n-chips-are-down-big-techs-needs-put-dent-car-output
January 16, 2021	Detroit News	Breana Noble	Fiat Chrysler, Groupe PSA merger Stellantis closed Saturi h	www.detroitnews.com/restricted/?return	n=https%3A%2F%2Fwww.detroitnews.com%2Fstory%2Fb
January 15, 2021	Reuters	Ben Klayman and Stephen Nell	Trump's China tech war backfires on automakers as chip h	www.reuters.com/article/us-autos-tech-	chips-focus/trumps-china-tech-war-backfires-on-automak
January 15, 2021	Automotive News Canada	Dana Flavelle	Magna: Vehicle assembly's hired gun	canada.autonews.com/suppliers/magna-	vehicle-assemblys-hired-gun
January 15, 2021	WDRB	Chris Otts	Ford's Louisville Assembly Plant to restart Jan. 19 h	www.wdrb.com/in-depth/fords-louisville	-assembly-plant-to-restart-jan-19/article_5fda03ea-5775
January 15, 2021	Detroit News	Breana Noble	Jeep life: Marque is 'diamond' of Stellantis merger h	www.detroitnews.com/story/business/au	utos/chrysler/2021/01/15/jeep-life-marque-diamond-stel
January 12, 2021	Automotive News	Hannah Lutz	GM launches commercial EV brand, with FedEx as first ci h	www.autonews.com/future-product/gm-	launches-commercial-ev-brand-fedex-first-customer
January 11, 2021	Marketplace	Scott Tong	Ford is latest automaker to cut production due to microc \underline{h}	www.marketplace.org/2021/01/11/ford-	latest-automaker-cut-production-microchip-shortage/
January 8, 2021	Detroit Free Press	Phoebe Wall Howard	3,900 Ford UAW members building Escape, Corsair lose 1 h	/www.freep.com/story/money/cars/ford/	2021/01/08/ford-escape-parts-shortage-louisville/65909
January 8, 2021	WDRB	Chris Otts	Parts shortage to stop work at Ford's Louisville Assembly h	www.wdrb.com/in-depth/parts-shortage	-to-stop-work-at-fords-louisville-assembly-plant/article_e
January 7, 2021	Detroit Free Press	Eric D. Lawrence	2021 Jeep Grand Cherokee L will come with 3rd row, lot: h	www.freep.com/story/money/cars/chrys	ler/2021/01/07/2021-jeep-grand-cherokee-l-unveiled/41
January 7, 2021	Automotive News Canada	John Irwin	Auto recovery expected by Q2's end, if lockdowns subsic h	canada.autonews.com/coronavirus/auto-	recovery-expected-q2s-end-if-lockdowns-subside-and-va
January 7, 2021	Argus Media	Rye Druzin	US 2021 auto output may top 2019: AutoForecast h	www.argusmedia.com/en/news/2174906	5-us-2021-auto-output-may-top-2019-autoforecast?backT
January 7, 2021	Electrek	Michelle Lewis	EGEB: California's stimulus includes \$1.5B for electric an \underline{h}	www.argusmedia.com/en/news/2174906	5-us-2021-auto-output-may-top-2019-autoforecast?backT
January 7, 2021	Yahoo Finance	Mohit Manghnani	EV, Hydrogen Vehicles To Benefit From California Goverı h	finance.yahoo.com/news/ev-hydrogen-ve	ehicles-benefit-california-125830992.html
January 7, 2021	Detroit News	Breana Noble and Henry Payne	New FCA Detroit plant to produce Jeep Grand Cherokee h	www.detroitnews.com/story/business/au	utos/chrysler/2021/01/07/new-fca-mack-assembly-plant-
January 6, 2021	CNBC	Lora Kolodny	California governor's stimulus plan includes \$1.5 billion 1 h	www.cnbc.com/2021/01/06/newsom-pla	n-includes-1point5-billion-to-boost-electric-hydrogen-vel
January 5, 2021	Automotive News	John Irwin	New Ontario agency targets auto investment as industry h	www.autonews.com/mobility-report/die	sels-here-stay-evs-ready-jump-ahead
January 4, 2021	Automotive News	Vince Bond Jr and Hannah Lutz	Optimism for sales recovery in second half <u>h</u>	www.autonews.com/sales/optimism-sale	es-recovery-second-half
January 4, 2021	Detroit Free Press	Phoebe Wall Howard	A deal called 'pivotal' by Ford in 2019 goes kaput, adding h	/www.freep.com/story/money/cars/ford/	2021/01/04/ford-joint-venture-mahindra/4124383001/
January 4, 2021	Automotive News	Hannah Lutz	Diesels here to stay, but EVs ready to jump ahead h	www.autonews.com/mobility-report/die/	sels-here-stay-evs-ready-jump-ahead
January 2, 2021	TopSpeed.com	Sidd Dhimaan	The Bronco is still a long time away and there's no way ch	/www.topspeed.com/cars/car-news/ford-	s-late-delivery-of-the-2021-bronco-is-sending-would-be-o